

RENEWAL STRATEGY MEETING







ONEDIGITAL



AGENDA

EMPLOYEE SURVEY RESULTS
MARKET OVERVIEW
MEDICAL RENEWAL
ANCILLARY RENEWAL
RECOMMENDATION





Satisfaction
Survey Results



Key Takeaways

- Top concerns for medical plans were paycheck impact, network of care, and out of pocket costs
- 97% of respondents noted that their out of pocket costs from the last year were between \$0 and \$1,000
- Employees note a moderate confidence in benefit decision making, indicating a need for more impactful communication



SATISFACTION RESULTS

(on a scale of 1 to 5)

MEDICAL: 3.70

DENTAL: 3.53

VISION 3.89

Top 3 Most Requested Voluntary Benefits:

- 1. Student Loan Repayment
- 2. Pet Insurance
- 3. Cancer Screening



Market Overview

2022 RFP Results



Medical Renewal Summary

RENEWAL AS IS

Initial Renewal: +11.6%

Negotiated Renewal: +9.9%

- Blue Shield cited high cost claims and general plan performance as reasoning for renewal rates.
- Trend for renewals sits at 10.9%

RENEWAL OPTION

UHC: % from Current: -7.6%

Benefit Changes:

- Enhancements in Deductible and OOP Maximums
- Decrements in certain copays

Network Changes:

 98% physician replacement in the UHC full network

NOTES

- OneDigital utilized relationships with carrier partners to receive competitive offers for next year
- A transition would involve minor plan and network changes



CURRENT MEDICAL COSTS - BLUE SHIELD

		Curr	ent Rates & Contributions	5				
Blue Shield Trio HMO per Admit 20-500 (Negotiated Renewal)								
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri		
Employee Only	51	\$703.39	\$0.00	0.0%	\$351.70	100.0%		
Employee + 1 Dependent	3	\$1,477.09	\$338.79	87.6%	\$399.76	54.1%		
Employee + 2 or More Dependents	0	\$2,110.14	\$655.32	62.1%	\$399.76	37.9%		
			100 D. A.L. '1 20 E00 (N					
	- "		MO Per Admit 20-500 (Ne		2452.0	ED 0/ 0		
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri		
Employee Only	92	\$880.13	\$40.31	9.2%	\$399.76	90.8%		
Employee + 1 Dependent	5	\$1,848.28	\$524.39	56.7%	\$399.76	43.3%		
Employee + 2 or More Dependents	3	\$2,640.39	\$920.44	69.7%	\$399.76	30.3%		
		Blue Shield Split Ded.	35-1000 80/60 PPO (Neg	otiated Renewal)				
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri		
Employee Only	11	\$1,173.16	\$186.83	31.8%	\$399.76	68.2%		
Employee + 1 Dependent	0	\$2,463.64	\$832.07	67.5%	\$399.76	32.5%		
Employee + 2 or More Dependents	0	\$3,519.49	\$1,359.99	77.3%	\$399.76	22.7%		
			mbedded Ded. 2800 (Neg					
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri		
Employee Only	7	\$880.23	\$40.36	9.2%	\$399.76	90.8%		
Employee + 1 Dependent	1	\$1,848.49	\$524.49	56.7%	\$399.76	43.3%		
Employee + 2 or More Dependents	0	\$2,640.69	\$920.59	69.7%	\$399.76	30.3%		



RENEWAL MEDICAL COSTS - UNITED HEALTHCARE

		Renewa	I Rates & Contributions			
		UHC	Advantage HMO T5D			
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri
Employee Only	51	\$669.74	\$0.00	0.0%	\$334.87	100.0%
Employee + 1 Dependent	3	\$1,406.46	\$303.47	43.2%	\$399.76	56.8%
Employee + 2 or More Dependents	0	\$2,009.22	\$604.85	60.2%	\$399.76	39.8%
			nature Value HMO T3U			
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri
Employee Only	92	\$797.44	\$0.00	0.0%	\$399.76	100.0%
Employee + 1 Dependent	5	\$1,674.63	\$437.56	52.3%	\$399.76	47.7%
Employee + 2 or More Dependents	3	\$2,392.32	\$796.40	66.6%	\$399.76	33.4%
		UHC	Select Plus PPO CI8H			
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri
Employee Only	11	\$1,084.76	\$142.62	26.3%	\$399.76	73.7%
Employee + 1 Dependent	0	\$2,278.00	\$739.24	64.9%	\$399.76	35.1%
Employee + 2 or More Dependents	0	\$3,254.28	\$1,227.38	75.4%	\$399.76	24.6%
			Select Plus HSA CQCS			
	Enroll	Monthly Premium	24 EE Contribution	EE % Contri	24 ER Contribution	ER % Contri
Employee Only	7	\$885.66	\$43.07	9.7%	\$399.76	90.3%
Employee + 1 Dependent	1	\$1,859.89	\$530.19	57.0%	\$399.76	43.0%
		\$2,656.98	\$928.73	69.9%	\$399.76	30.1%



RENEWAL MEDICAL COSTS - EMPLOYER CONTRIBUTION COMPARISON

	Blue Shield (Current)	Blue Shield (Renewal)	UHC	Blue Shield vs UHC Per Pay Period	Blue Shield vs UHC Annual Savings
HMO (Narrow Network) Per Pay Period					
Employee Only	\$0.00	\$0.00	\$0.00	\$0.00	
Employee +1	\$338.79	\$384.23	\$303.47	-\$80.76	-\$1,938.24
Employee + Family	\$655.31	\$720.22	\$604.85	-\$115.37	-\$2,768.88
Doctor/Specialist Co-Pay	\$20.00/\$20.00	\$20.00/\$20.00	\$20.00/ \$40.00		
HMO (Includes UCLA and Cedars) Per Pay Period					
Employee Only	\$40.31	\$89.38	\$0.00	-\$89.38	-\$2,145.12
Employee +1	\$524.38	\$627.42	\$437.56	-\$189.86	-\$4,556.64
Employee + Family	\$920.44	\$1,067.64	\$796.40	-\$271.24	-\$6,509.76
Doctor/Specialist Co-Pay	\$20.00/\$20.00	\$20.00/\$20.00	\$20.00/ \$40.00		
PPO - Per Pay Period					
Employee Only	\$186.82	\$252.23	\$142.62	-\$109.61	-\$2,630.64
Employee +1	\$832.06	\$969.41	\$739.24	-\$230.17	-\$5,524.08
Employee + Family	\$1,359.99	\$1,556.20	\$1,227.38	-\$328.82	-\$7,891.68
PPO(HSA) - Per Pay Period					
Employee Only	\$40.36	\$89.43	\$43.07	-\$46.36	-\$1,112.64
Employee +1	\$524.79	\$627.42	\$530.18	-\$97.24	-\$2,333.76
Employee + Family	\$920.59	\$1,067.80	\$928.73	-\$139.07	-\$3,337.68
Employer Portion (Monthly)	\$799.52	\$799.52	\$799.52		



CURRENT MEDICAL BENEFITS - BLUE SHIELD

	Trio HMO	Access+ HMO	PPO	PPO
Benefit Summary	Network	Network	Network	Network
Calendar Year Medical Deductible (Single/Family)	None	None	\$1,000/\$3,000	\$2,800/\$5,200
Embedded	N/A	N/A	Embedded	Embedded
Out-of-pocket Maximum(Single/Family)	\$2,500/\$5,000	\$2,500/\$5,000	\$5,500/\$11,000	\$5,500/\$11,000
Embedded	Embedded	Embedded	Embedded	Embedded
Physician Services				
Primary Care/Office Visit	\$20 Copay	\$20 Copay	\$35 Copay	20%*
Specialist Office Visit	\$20 Copay \$20 Self-Referral Copay	\$20 Copay \$30 Self-Referral Copay	\$35 Copay	20%*
Urgent Care	\$20 Copay	\$20 Copay	\$35 Copay	20%*
Chiropractic	\$10 Copay Max 30 Visits per Year	\$10 Copay Max 30 Visits per Year	\$25 Copay Max 20 Visits per Year	20%* Max 20 Visits per Year
Preventive Care	0%	0%	0%	0%
Laboratory/X-Ray	0%	0%	\$35 Copay*	20%*
Hospital Services				
Inpatient Care (Includes Maternity)	\$500 per Admission	\$500 per Admission	20%*	20%*
Outpatient Surgery	\$300 per Surgery	\$300 per Surgery	25%*	20%*
Emergency Room (Waived If Admitted)	\$100 Copay	\$100 Copay	\$150 Copay 20%	\$150 Copay* 20%
Prescriptions				
Separate Prescription Deductible	None	None	None	Same As Medical Deductible Above
Generic/Tier 1	\$15 Copay	\$15 Copay	\$15 Copay	\$10 Copay*
Brand/Tier 2	\$30 Copay	\$30 Copay	\$30 Copay	\$25 Copay*
Non-Formulary/Tier 3	\$45 Copay	\$45 Copay	\$45 Copay	\$40 Copay*
Specialty/Tier 4	20% Max \$250 Copay per Drug	20% Max \$250 Copay per Drug	30% Max \$250 Copay per Drug	30%* \$250 Copay Max per Drug
Out of Network Benefits				
Calendar Year Medical Deductible (Single/Family)	N/A	N/A	\$3,000/\$9,000	\$2,800/\$5,200 (Combined with In Network)
Coinsurance	N/A	N/A	40%*	40%*
Out-of-pocket Maximum(Single/Family)	N/A	N/A	\$10,000/\$20,000	\$10,000/\$20,000
Preventative Care Covered Out Of Network?	N/A	N/A	Not Covered	Not Covered
Prescription Drugs Covered Out of Network?	N/A	N/A	Covered	Covered
			*Deductible Applies	*Deductible Applies



RENEWAL MEDICAL BENEFITS — UNITED HEALTHCARE

Donastit Cummany	Advantage HMO	НМО	PPO	PPO
Benefit Summary	Network	Network	Network	Network
Calendar Year Medical Deductible (Single/Family)	None	None	\$1,000/\$2,000	\$2,800 /\$5,600
Embedded	N/A	N/A	Embedded	Embedded
Out-of-pocket Maximum(Single/Family)	\$2,000/\$4,000	\$2,000/\$4,000	\$5,000/\$10,000	\$4,000/\$8,000
Embedded	Embedded	Embedded	Embedded	Embedded
Physician Services				
Primary Care/Office Visit	\$20 Copay	\$20 Copay	\$25 Copay	20%*
Specialist Office Visit	\$40 Copay	\$40 Copay	\$50 Copay	20%*
Urgent Care	\$20 Copay	\$20 Copay	\$50 Copay	20%*
	\$15 Copay	\$15 Copay	\$25 Copay	20%*
Chiropractic	Max 20 Visits per Year	Max 20 Visits per Year	Max 24 Visits per Year	Max 24 Visits per Year
Preventive Care	0%	0%	0%	0%
Laboratory/X-Ray	\$20 Copay	\$20 Copay	20%	20%*
Hospital Services				
Inpatient Care (Includes Maternity)	\$500 Copay	\$500 Copay	20%*	20%*
Outpatient Surgery	\$125 per Surgery	\$125 per Surgery	20%*	20%*
Emergency Room (Waived If Admitted)	\$250 Copay	\$250 Copay	20%*	20%*
Prescriptions				
Separate Prescription Deductible	None	None	None	Same As Medical Deductible Above
Generic/Tier 1	\$10 Copay	\$10 Copay	\$10 Copay	\$10 Copay*
Brand/Tier 2	\$35 Copay	\$35 Copay	\$35 Copay	\$35 Copay*
Non-Formulary/Tier 3	\$60 Copay	\$60 Copay	\$60 Copay	\$70 Copay*
Specialty/Tier 4	N/A	N/A	N/A	N/A
Out of Network Benefits				
Calendar Year Medical Deductible (Single/Family)	N/A	N/A	\$3,000/\$6,000	\$5,400/\$11,200
Coinsurance	N/A	N/A	50%*	50%*
Out-of-pocket Maximum(Single/Family)	N/A	N/A	\$15,000/\$30,000	\$8,000/\$16,000
Preventative Care Covered Out Of Network?	N/A	N/A	Not Covered	Not Covered
Prescription Drugs Covered Out of Network?	N/A	N/A	Covered	Covered
			*Deductible Applies	*Deductible Applies



*Deductible Applies *Deductible Applies

Provider Displacement Summary - HMO



Blue Shield vs United Healthcare

	Blue Shield Full	UHC Full	Blue Shield Narrow	UHC Narrow
Network Providers #	125	122	60	33
Non-Network Providers #	0	3	0	27
Cannot Locate #	0	0	0	0
Network Providers %	100%	98%	100%	55%
Non-Network Providers %	0%	2%	0%	45%
Cannot Locate %	0%	0%	0%	0%



Ancillary Renewal Summary

	DENTAL	VISION	LIFE/DISABILITY	VOLUNTARY
Initial Renewal	+4.0% increase	Rate Pass	Rate Pass	Rate Pass
Negotiated Renewal	+4.0% increase			
Competitive Options	MetLife: -14.4%			Voya and Transamerica
Notes				



CURRENT DENTAL BENEFITS - GUARDIAN

Current			Guardian		rdian	Renewal			Guardian		rdian
			НМО	PF	PO				НМО	P	PO
	нмо	PPO					нмо	PPO			
Employee Only	66	76	\$17.16		1.67	Employee Only	66	76	\$17.16	·	7.40
Employee + 1 Dependent	11	18	\$34.32	\$11	3.96	Employee + 1 Dependent	11	18	\$34.32	\$1:	19.66
Employee + 2 or More Dependents	5	5	\$55.76	\$18	3.38	Employee + 2 or More Dependents	5	5	\$55.76	\$19	92.55
Total	82	99				Total	82	99			
Co	mbine	d Total Cost		Total Costs		Combined Total C	ost/% fron	n Current		Total Costs	
			нмо	PI	PO				НМО	P	PO
Total Monthly Cost		\$8,912	\$1,789	\$7,	123	Total Monthly Cost	\$9,268	4.00/	\$1,789	\$7	,479
Annualized Premium		\$106,944	\$21,467	\$85	,477	Annualized Premium	\$111,215	4.0%	\$21,467	\$89	9,748
						Po	ercent fron	n Current	0.0%	5	.0%
						Annualized Pre	mium fron	n Current	\$0	\$4	,271
Benefit Summary			НМО	PPO Network	Non Network	Benefit Summary			НМО	PPO Network	Non Network
Deductil	ble (Sir	ngle/Family)	\$5 Office Visit	\$50/\$150	\$50/\$150	Deduct	tible (Single	e/Family)	\$5 Office Visit	\$50/\$150	\$50/\$150
Maximun	n Caler	ndar Benefit	Unlimited	\$2,000	\$1,000	Maximu	ım Calenda	r Benefit	Unlimited	\$2,000	\$1,000
Preventative Services						Preventative Services					
Clinical	Oral E	xaminations		0%	0%*	Clinical Oral Examinations		0%	0%	0%*	
		X-Rays	0%	0%	0%*			X-Rays	0%	0%	0%*
		Prophylaxis	0%	0%	0%*	Prophylaxis		0%	0%	0%*	
Basic Services						Basic Services					
Ama	algam i	Restorations		10%*	20%*	An	nalgam Res	torations	0%	10%*	20%*
Resin-Based Comp	posite I	Restorations	0%	10%*	20%*	Resin-Based Con	nposite Res	torations	0%	10%*	20%*
Endodontic Th	erapy	(Root Canal)	\$70 - \$140	10%*	20%*	Endodontic T	herapy (Ro	ot Canal)	\$70 - \$140	10%*	20%*
Gingivectom	ny-Surg	ical Services	\$60 per Quadrant	10%*	20%*	Gingivecto	my-Surgica	l Services	\$60 per Quadrant	10%*	20%*
Perio Scal	ling-De	eep Cleaning	\$25 per Quadrant	10%*	20%*	Perio Sc	aling-Deep	Cleaning	\$25 per Quadrant	10%*	20%*
	Sing	le Extraction	\$5	10%*	20%*		Single E	xtraction	\$5	10%*	20%*
		Impaction	\$35 - \$85	10%*	20%*		I	mpaction	\$35 - \$85	10%*	20%*
Major Services						Major Services					
	Comp	lete Denture	•	40%*	50%*		Complete	e Denture	\$110	40%*	50%*
	Par	rtial Denture	\$90	40%*	50%*		Partia	l Denture	\$90	40%*	50%*
Crowns-S	Single I	Restorations	\$90 - \$100	40%*	50%*	Crowns	s-Single Res	torations	\$90 - \$100	40%*	50%*
		Implants	Not Covered	Not Covered	Not Covered			Implants	Not Covered	Not Covered	Not Covered
Orthodontics						Orthodontics					
				40%	40%					40%	40%
		Child / Adult	\$1,500 / \$2,175	\$1,000 Lifetime Max	· ·		Chi	ld / Adult	\$1,500 / \$2,175		x\$1,000 Lifetime Max
				Benefit	Benefit					Benefit	Benefit
				*Deductib	ole Applies					*Deducti	ble Applies



RENEWAL MEDICAL BENEFITS - METLIFE

Alternative Option			MetLife	Met	:Life
Aiternative Option			HMO MET 100	PF	0
	нмо	PPO			
Employee Only	66	76	\$15.10	\$46	5.47
Employee + 1 Dependent	11	18	\$30.20	\$96	5.87
Employee + 2 or More Dependents	5	5	\$49.07	\$15.	5.87
Total	82	99			
Combined T	otal Cost/%	from Current		Total Costs	
			LINAC	Dr	20
	4= 600		HMO	PF	-
Total Monthly Cost	\$7,629	-14.4%	\$1,574	\$6,0	
Annualized Premium	\$91,547		\$18,890	\$72,	
Annualize		from Current from Current	-12.0% (\$2,577)	-15 (\$12 ₎	
Benefit Summary			HMO	PPO Network	Non Network
Ď	eductible (S	ingle/Family)	\$5 Office Visit	\$50/\$150	\$50/\$150
		endar Benefit	Unlimited	\$2,000	\$1,000
reventative Services				. ,	. ,
	Clinical Oral	Examinations	0%	0%	0%*
		X-Rays	0%	0%	0%*
		Prophylaxis	0%	0%	0%*
asic Services					
	Amalgam	Restorations	0%	10%*	20%*
Resin-Base	ed Composite	Restorations	\$0-\$40	10%*	20%*
Endodo	ontic Therapy	(Root Canal)	\$40-\$95	10%*	20%*
Gingi	ivectomy-Sur	gical Services	\$50 per Quadrant	10%*	20%*
Pe	erio Scaling-E	eep Cleaning	\$25 per Quadrant	10%*	20%*
	_	gle Extraction	\$0	10%*	20%*
	•	Impaction	\$5 - \$90	10%*	20%*
Najor Services		·			
	Com	olete Denture	\$125	40%*	50%*
	Po	artial Denture	\$110	40%*	50%*
C	rowns-Single	Restorations	\$30-\$225	40%*	50%*
	_	Implants	\$770-\$1,860	40%*	50%*
Orthodontics		·			
				40%	40%
		Child / Adult	\$1,450 / \$1,450	\$1,000 Lifetime Max	\$1,000 Lifetime Max
				Benefit	Benefit
				*Deductib	le Applies



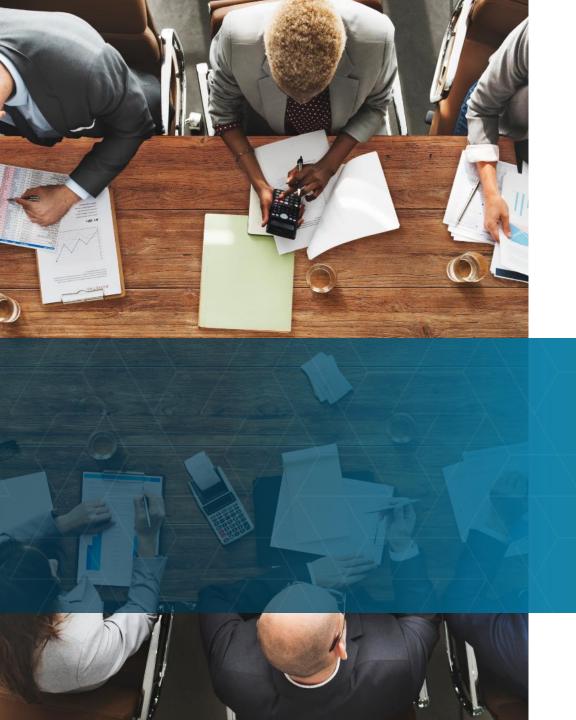
Provider Displacement Summary - DHMO



Guardian vs MetLife

	Guardian	MetLife
Network Providers #	91	82
Non-Network Providers #	0	5
Cannot Locate #	0	4
Network Providers %	100%	91%
Non-Network Providers %	0%	5%
Cannot Locate %	0%	4%





ONEDIGITAL RECOMMENDATION

Transition medical plan to UHC

Transition dental plan to MetLife

Add installation of point solutions in accordance with survey results to long term strategy